

JOOST RIETVELD

University College London
UCL School of Management, Strategy & Entrepreneurship
Level 38, SW5
One Canada Square, Canary Wharf
London E14 5AA, UK
+44 (0) 20 3108 6092 | j.rietveld@ucl.ac.uk
[Strategy Guide](#) | [Platform Papers](#) | [SSRN](#) | [LinkedIn](#) | [Twitter](#)

ACADEMIC APPOINTMENTS

UCL School of Management, University College London	
Assistant Professor of Strategic Management	2018-current
Rotterdam School of Management, Erasmus University	
Assistant Professor of Strategic Management	2015-2018

EDUCATION

- 2015 **City, University of London, Cass Business School**
Doctor of Philosophy (PhD), Management
Dissertation: *Value Creation from Complements in Platform Markets: Studies on the Video Game Industry* Committee: Stefan Haefliger, Melissa Schilling, JP Eggers
- Best Dissertation Award Finalist, TIMES Division, INFORMS (2016)
 - Best Dissertation Award Finalist, TIM Division, AoM (2016)
- 2015 **New York University, Stern School of Business**
Visiting Doctoral Student, department of Management
Courses audited: *Creativity & Innovation* (spring 2013; JP Eggers); *Econometrics* (fall 2013; William Greene); *Econometrics II* (spring 2014; William Greene); *Strategic Management* (spring 2015; Melissa Schilling); *Digital Economics* (spring 2015; Arun Sundararajan). Sponsor: Melissa Schilling
- 2010 **University of Groningen, Faculty of Economics and Business**
Master of Science (MSc), Strategy and Innovation
- *Cum laude* (with distinction)
- 2008 **University of Groningen, Faculty of Economics and Business**
Bachelor of Science (BSc), Business Administration

PEER REVIEWED PUBLICATIONS

- Rietveld J**, Schilling MA. Platform Competition: A Systematic and Interdisciplinary Review of the Literature. Forthcoming, *Journal of Management*.
- Companion website: <http://platformpapers.com/>
- Rietveld J**, Ploog J, Nieborg D. The Coevolution of Platform Dominance and Governance Strategies: Effects on Complementor Performance Outcomes. In press, *Academy of Management Discoveries*. ([Interactive data visualizations](#))
- Best Paper Finalist, *SMS Special Conference Oslo* (2018)

- Media coverage: [Mobile Marketing](#), [Business Computing](#), [Business of Apps](#), [UK Tech News](#), [Medium](#), [Acquisition International](#), [TechCrunch](#)
 - Adapted into two industry articles for the Department of Play ([1](#)), ([2](#))
- Bellavitis C, **Rietveld J**, Filatotchev I (2020) The Effects of Repeated Co-Investments on the Performance of VC Syndicates: A Relational Agency Perspective. *Strategic Entrepreneurship Journal*, 14(2), 240-264.
- Media coverage: The European, [BizEd](#), [SMS blog](#)
- Rietveld J**, Schilling MA, Bellavitis C (2019) Platform Strategy: Managing Ecosystem Value Through Selective Promotion of Complements. *Organization Science*, 30(6), 1232-1251.
- An abbreviated version published in [Management Insights](#) (Chinese)
 - Media coverage: [Vox Recode](#)
- Rietveld J**, Eggers JP (2018) Demand Heterogeneity in Platform Markets: Implications for Complementors. *Organization Science*, 29(2), 304-322.
- Nominated by INFORMS for the *Gomory Industry Studies Award* (2019)
- Rietveld J** (2018) Creating and Capturing Value from Freemium Business Models: A Demand-Side Perspective. *Strategic Entrepreneurship Journal*, 12(2), 171-193.
- Lead article
 - Among the Top 20 most downloaded papers published in 2018 (2019)
 - *Academy of Management (AoM) Best Paper Proceedings* (2016)
 - Media coverage: [RSM Discovery](#), [BNR Radio](#), [Gamekings](#)
- Broekhuizen TLJ, Lampel J, **Rietveld J** (2013) New Horizons or a Strategic Mirage? Artist-led-distribution Versus Alliance Strategy in the Video Game Industry. *Research Policy*, 42(4), 954-964.

WORK-IN-PROGRESS

- Rietveld J**, Seamans R, Meggiorin K. Market Orchestrators: The Effects of Platform Certification on Complementor Behavior and Performance. Revise and resubmit, *Strategy Science*.
- Bellavitis C, Lampel J, **Rietveld J**. Dealing with Consumer Uncertainty in Hard to Value Products. Reject and resubmit, *Strategic Management Journal*.
- Rietveld J**, Ploog, JN. Freemium Killer Apps: The Interdependent Effects of Business Model and Product Functionality on Superior Performance, Submitted *Strategic Management Journal*.
- Rietveld J**. Digital Dominance: How Digital Transformation Affects Technology Competition and Firm Strategy. Working paper.
- Benischke M, **Rietveld J**, Slangen A. Adoption Barriers and the Competitiveness of the Multinational Enterprise: Evidence from the Console Video Game Industry. Working paper.
- Schilling MA, **Rietveld J**. To the Beat of the Same Drum: Causal Factors in Strategic Synchronization. Working paper.
- Ishihara M, **Rietveld J**. The Effect of Mergers on Product Quality, Innovativeness, and Performance: Evidence from the UK Video Game Industry. Working paper.
- Rietveld J**, Bradley, W. Digital Piracy and Platform Competition. Data analysis.

BOOK CHAPTERS, CONFERENCE PROCEEDINGS AND OTHER PUBLICATIONS

- Rietveld J** (2016) Creating Value through the Freemium Business Model: A Consumer Perspective. *Academy of Management Best Paper Proceedings*.
- Rietveld J** (2014) Nintendo: Fighting the Video Game Console Wars, in Mintzberg H *et al.* *The Strategy Process*, Fifth Edition, Pearson Education (under supervision of J. Lampel).
- Rietveld J** (2011) Profiting from Digitally Distributed Cultural Products: The Case of Content Producers in the Video Games Industry. In: *The Nature of the New Firm* (eds. KJ McCarthy, M Fiolet, W Dolfsma). Edward Elgar, 100-120.

GRANTS

- 2017 ERIM funding for Research Assistance (€5,000)
- 2017 ERIM funding for Outward Research Visit (€2,300)
- 2016 ERIM funding for Outward Research Visit (€4,000)
- 2015 NYU Adjunct Faculty Professional Development Fund (\$1,000)

INVITED PRESENTATIONS

- 2020 London Business School, Strategy and Entrepreneurship group
Oxford University, Platform Economy Interest Group
Technical University of Munich, TUM School of Management
ESMT Berlin
New Zealand Commerce Commission
Facebook, Gaming Division (scheduled)
- 2019 Goldsmiths University, Institute of Management Studies
Vrije Universiteit (VU) Amsterdam, KIN Center for Digital Innovation
London50 Conference (London Business School)
NYU Stern Digital Innovation Conference on Platform Strategy
New Technologies and Business Regulation Conference (University of Florida)
- 2017 Harvard Business School, Strategy Unit
University College London, Strategy and Entrepreneurship
INSEAD, Strategy area
IESE, Strategy department
Imperial College London, Entrepreneurship and Innovation
Imperial Innovation & Entrepreneurship Conversation
Guerrilla Games (Sony Computer Entertainment)
- 2016 University of Liverpool Management School, Strategy department
Vrije Universiteit (VU) Amsterdam, KIN Center for Digital Innovation
- 2015 LMU Munich, ISTO
KU Leuven, Economics and Business
- 2014 USC Marshall, department of Management and Organization
LUISS Business School
HEC Montreal, department of International Business
HEC Paris, Strategy & Business Policy
Rotterdam School of Management, Strategic Management & Entrepreneurship

SELECTED CONFERENCE PRESENTATIONS

- 2019 Freemium Killer Apps. *SMS 39th Annual Conference* (Minneapolis, MN)
Platform Ecosystem Evolution: Implications for Complementors. *79th Annual Meeting of the Academy of Management* (Boston, MA)
Market Orchestrators: The Effects of Platform Certification on Complementor Behavior and Performance. *23rd Annual Conference of the Society for Institutional & Organizational Economics* (Stockholm, SE)
- 2018 Platform Ecosystem Evolution: Towards an Integrative Framework and Implications for Complementors. *Digital Transformation and Strategy Forum* (London, UK)
Market Orchestrators: The effect of platform certification on complementor performance and behavior in the context of Kiva (2010-2013). *Platform Strategy Research Symposium* (Boston, MA)
Market Orchestrators: The effect of platform certification on complementor performance and behavior in the context of Kiva (2010-2013). *SMS Special Conference Oslo* (Oslo, NOR)
Platform Ecosystem Evolution: Towards an Integrative Framework and Implications for Complementors. *SMS Special Conference Oslo* (Oslo, NOR)
- 2017 The Effect of Mergers on Product Quality, Innovativeness, and Performance. *77th Annual Meeting of the Academy of Management* (Atlanta, GA)
Demand Heterogeneity in Platform Markets: Implications for Complementors. *DRUID Annual Meeting* (New York, NY)
Creating and Capturing Value in Platform Ecosystems through Selective Promotion of Complements. *Sumantra Ghoshal Conference* (London, UK)
- 2016 Demand Heterogeneity and the Adoption of Platform Complements. *INFORMS Annual Meeting: Emerging Scholars in Technology Management* (Nashville, TN)
Creating Value through the Freemium Business Model: A Demand Perspective. *36th Annual SMS Conference* (Berlin, DE)
Creating Value through the Freemium Business Model: A Demand Perspective. *The 10th Ratio Colloquium for Young Social Scientists* (Stockholm, SE)
Reload and Relaunch: Strategic Governance of Platform Ecosystems. *Platform Strategy Research Symposium* (Boston, MA).
Reload and Relaunch: Strategic Governance of Platform Ecosystems. *76th Annual Meeting of the Academy of Management* (Anaheim, CA).
Creating Value through the Freemium Business Model: A Consumer Perspective. *76th Annual Meeting of the Academy of Management* (Anaheim, CA)
Creating Value through the Freemium Business Model: A Consumer Perspective. *Digital Innovation Workshop* (Amsterdam, NL)
- 2014 Complements Adoption in Two-Sided Markets: Evidence from the UK Market for Console Video Games. *Platform Strategy Research Symposium 2014* (Boston, MA)
- 2013 The Second Time Around: Products Re-release and Resource Complementarity in the Market for Video Games. *23rd Annual Meeting of the Academy of Management* (Orlando, FL)

- 2012 The Second Time Around: Product Re-releases and Resource Complementarity in the Market for Video Games. *Strategic Management Society 32nd International Annual Conference* (Prague, CZ);
New Horizons or a Strategic Mirage? Artist-led-distribution versus Alliance Strategy in the Video Game Industry. *32nd Annual SMS Conference* (Prague, CZ)

WORKSHOPS, CONSORTIA AND SUMMER SCHOOLS

- 2019 *39th Annual SMS Conference*, Junior Faculty PDW (Minneapolis, MN)
2018 *SMS Special Conference Oslo*, GSJ Paper Development Workshop (Oslo, Norway)
2016 *36th Annual SMS Conference*, CSIG Research and Paper Development Workshop
10th Ratio Colloquium for Young Social Scientists (Stockholm, Sweden)
76th Academy of Management, Junior faculty consortium, TIM. (Anaheim, CA)
2014 *34th Annual SMS Conference*, Doctoral consortium, (Madrid, ES)
12th West Coast Research Symposium on Technology Entrepreneurship (Seattle, WA)
74th Academy of Management, Doctoral consortium, TIM. (Philadelphia, PA)
36th INFORMS Marketing Science Conference, Doctoral consortium, (Atlanta, GA)
5th Smith Doctoral Consortium in Entrepreneurship Research (College Park, MD)
2013 HEC Montreal Summer School on *Management of Creativity* (Montreal, CA)

TEACHING

- Business Strategy*, core course in the Master (MSc) in Management program, UCL School of Management, University College London.
- Industrial Organization ('Marktcontext')*, core undergraduate course, Rotterdam School of Management, Erasmus (Rotterdam, NL). Evaluation 2017: 8.4/10
- Professor of the Year, *Student Representative Council* (2016)
- Competitive Strategies Within and Between Platform Markets*, MSc. elective offered in Strategic Management, Strategic Entrepreneurship, and Business Information Management programs, Rotterdam School of Management, Erasmus (Rotterdam, NL). Evaluation 2018: 4.7/5
- Video Games: Culture and Industry*, Undergraduate level, New York University, Dept. of Media Culture and Communication (New York, NY). Evaluation 2015: 4.7/5.
- Industry Analysis*, One-year conservatory Game Design, New York Film Academy (New York, NY). Evaluation 2014: 4.9/5
- Strategic Management*, BSc. Erasmus students, Catholic University of Leuven, VIVES (Kortrijk, BE). Evaluation 2013: 4.6/5

PROFESSIONAL SERVICE

Editorial review board:

Strategic Management Journal (2020-2022)

Ad-hoc reviewer: *Academy of Management Discoveries* (2019-2020), *Academy of Management Journal* (2019-2020), *Academy of Management Review* (2017), *Administrative Science Quarterly* (2018), *Information Systems Research* (2016, 2017,

2019), *Journal of Marketing* (2019), *Journal of Management* (2016, 2018-2020), *Management Science* (2018-2020), *Organization Science* (2018-2020), *Research Policy* (2019-2020), *Strategy Science* (2020), *Strategic Entrepreneurship Journal* (2017-2019), *Strategic Management Journal* (2017-2020), and several other journals.

- 2020 Track chair Digital Transformation for *SMS Special Conference* (Hangzhou, China). With W. Wen (co-chair) (scheduled, postponed due to the Coronavirus pandemic)
- 2019 Two-day public policy workshop on *Competition and Digital Platforms*. One day with policy makers and one day with academics. Jointly organized with Daniel Sokol (University of Florida) and Renato Nazzini (King's College) (London, UK) Workshop mentor and panelist. *University College London - LUISS Paper Development Workshop for Doctoral Students* (Rome, IT)
- 2018 Extension co-organizer on Navigating the Platform Business Model. *SMS 38th Annual Conference* (Amsterdam, NL). With S. Khanagha, K. Pandza, H. Volberda Organizer for the *7th Technology and Innovation Community (TIC) meeting* (theme Ecosystem Innovation). Rotterdam School of Management (Rotterdam, NL).
- 2017 Showcase Symposium: A Multi-Disciplinary Perspective on Platform Ecosystems Research. *77th Annual Meeting of the Academy of Management* (Atlanta, GA). Co-organized with R. Tee (sponsored by BPS, TIM, OCIS). Organizer for TIM Doctoral Research Development Workshop. *77th Annual Meeting of the Academy of Management* (Atlanta, GA). Best paper judge for TIM division. *77th Annual Meeting of the Academy of Management* (Atlanta, GA).
- 2016 Track chair for BPS division: Competitive Heterogeneity. *76th Annual Meeting of the Academy of Management* (Anaheim, CA).
- 2014 Panel: Competitive Dynamics and Strategy in Platform-Based Markets. *34th SMS Annual Conference* (Madrid, ES). With E. Altman, B. Kijl, I. Visjnic. Special Topic Session: Platform Competition and Competition in Two-Sided Markets: Empirical Evidence from the Video Game Industry. *36th INFORMS Marketing Science Conference* (Atlanta, GA). Co-organized with T. Broekhuizen.

STUDENT SUPERVISION

PhD students: Joe Ploog (starting year: 2018)

MSc students: 42 as thesis coach, 25 as thesis co-reader/second marker

INDUSTRY EXPERIENCE

2019 - current Member of the UK trade association for Interactive Entertainment (Ukie)

2010 - 2013 Strategy Consultant in the video games industry, Strategy Guide, London, UK

2012 - 2013 Business Model Researcher, UK trade association for Interactive Entertainment (Ukie), London, UK

2008 - 2011 Strategic Manager, Two Tribes B.V. (Games developer), Harderwijk, NL